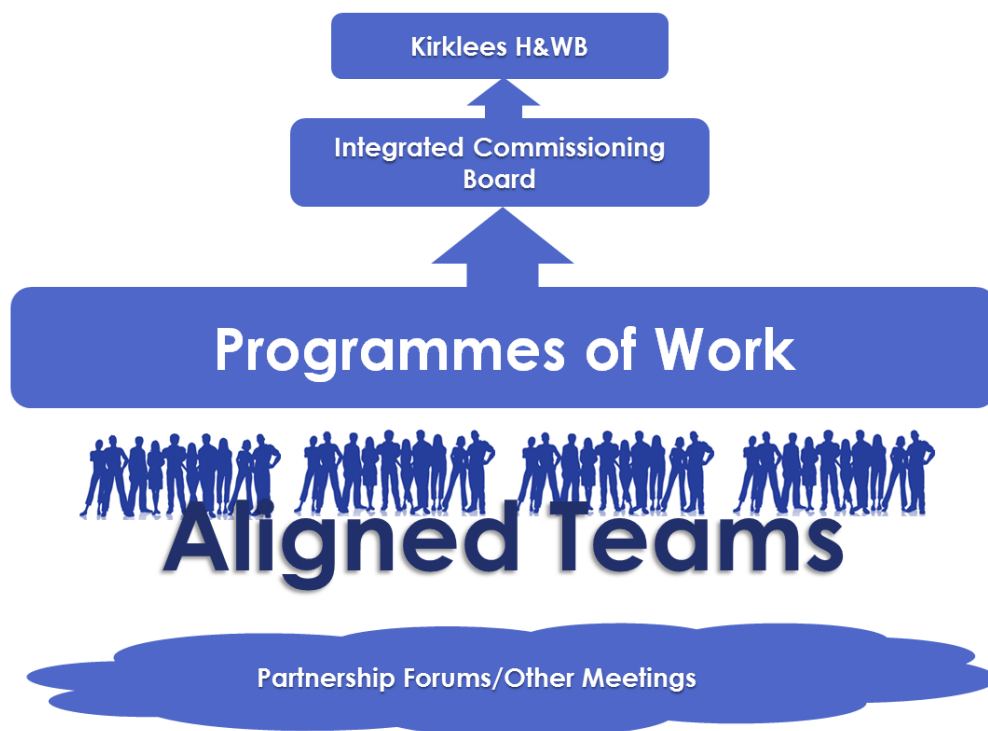


KIRKLEES HEALTH & WELLBEING BOARD	
MEETING DATE:	14th December 2017
TITLE OF PAPER:	Proposals for Improving the Integrated Governance Arrangements for Commissioning Health and Social Care in Kirklees
1. Purpose of paper	To seek the Boards support for the emerging proposals for integrated commissioning governance arrangements.
2. Background	<p>The Health and Wellbeing Board received a report on the Case for Change for integrated commissioning and provision within Kirklees in June 2017 (here). The Board endorsed the direction of travel set out in the case for change and supported the development of a programme plan to further develop and implement the proposed approach.</p> <p>This paper provides an update on the emerging proposals for integrated commissioning governance arrangements, how they relate to existing arrangements, and what changes are proposed to them to deliver our ambitions for integrated commissioning and provision.</p>
3. Proposal	<p>The existing integrated commissioning arrangements are shown in Figure 1.</p> <p>Figure 1 Existing Integrated Commissioning Arrangements</p> <pre> graph TD A[Kirklees H&WB] --> B[H&WB Chief Officer Group] B --> C[Integrated Commissioning Exec] B --> D[Better Care Fund Partnership Board] C --> E[Integrated Commissioning Group] C --> F[Integrated Commissioning Group] C --> G[Integrated Commissioning Group] C --> H[Integrated Commissioning Group] I([Partnership Forums/Other Meetings]) </pre> <p>The existing arrangements have worked well over the past few years however; there is a need to review them in light of the agreement to move towards greater integration. The Chief Officer Group (COG) has not met for several months and the other integrated commissioning arrangements need to be re-focused to ensure they are aligned with priority areas of work going forward.</p>

We do not want to create additional layers of governance arrangements or to add in additional elements to the existing arrangements. The proposal is to combine the functions of the Integrated Commissioning Executive (ICE) and the Better Care Fund Partnership Board (BCFPB) into a new Integrated Commissioning Board. The existing terms of reference and membership of these 2 groups have considerable overlap, although the BCFPB has specific duties in relation to managing the Better Care Fund.

The existing terms of reference of ICE and the BCFPB already include many of the responsibilities that are required to move forward with integrated commissioning so it is a case of refining these for future use rather than wholesale change. In addition the membership will be reviewed in light of the fact that COG no longer meets and changes in the senior roles within the Council and CCGs. In addition the Integrated Commissioning Groups (ICGs) that currently sit below ICE will be reviewed with the intention of creating programmes of work which align to the priority areas set by the Integrated Commissioning Board. Some of these are likely to be covered by the existing ICGs, some will be new and some of them may be time limited to focus on specific priorities. The intention is also to review the wider commissioning capacity within the Council and the CCGs to create aligned teams of staff that work across organisation boundaries to deliver on these programmes of work. The proposed arrangements are shown in Figure 2.

Figure 2: Proposed Integrated Governance Arrangements



The proposal is that the new arrangements will be in place from April 2018, and will initially operate in safe mode which includes undertaking the existing functions of ICE and BCFPB. In addition the Integrated Commissioning Board will:

- Build on existing trust, working relationships and confidence
- Develop the integrated commissioning:
 - Strategy and plan
 - Outcomes framework
 - Unified approach to quality
 - Unified approach to engagement and public involvement
- Receive finance, performance and quality information on existing services
- Agree the scope for integrated provision and manage delivery on early initiatives
- Agree the aspiration for further pooling of commissioning funds

The Integrated Commissioning Board will therefore be responsible for a number of important functions which both continue to deliver on existing plans whilst developing plans to further integrate commissioning arrangements and the overseeing of plans for integrated provision. Any further pooling of funds is envisaged to be covered by existing or new s75 arrangements and the Integrated Commissioning Board would then be in place to manage these alongside the existing Better Care Fund.

4. Financial Implications

There are no financial implications arising directly from this paper.

5. Sign off

Carol McKenna, Chief Officer Greater Huddersfield and North Kirklees CCGs

6. Next Steps

If the Board approves the recommendations then terms of reference and proposed membership for the Integrated Commissioning Board will be drafted. These will be iterated through the existing Integration Steering Group during December 2017 and January 2018.

They will be shared in draft with the Health and Wellbeing Board members during February 2018 with a view to them being presented to the Board for formal approval in March 2018. The Integrated Commissioning Board will then operate in 'safe mode' from April 2018.

7. Recommendations

The Board is asked to:

- Support the proposed changes to integrated governance arrangements
- Note the next steps in developing these arrangements, including further discussion and approval at future Board meetings.

8. Contact Officer

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